

### Department of General Services Briefing on Emergency Procurement During COVID-19

Senate Education, Health and Environmental Affairs Committee May 27, 2020



## Agenda

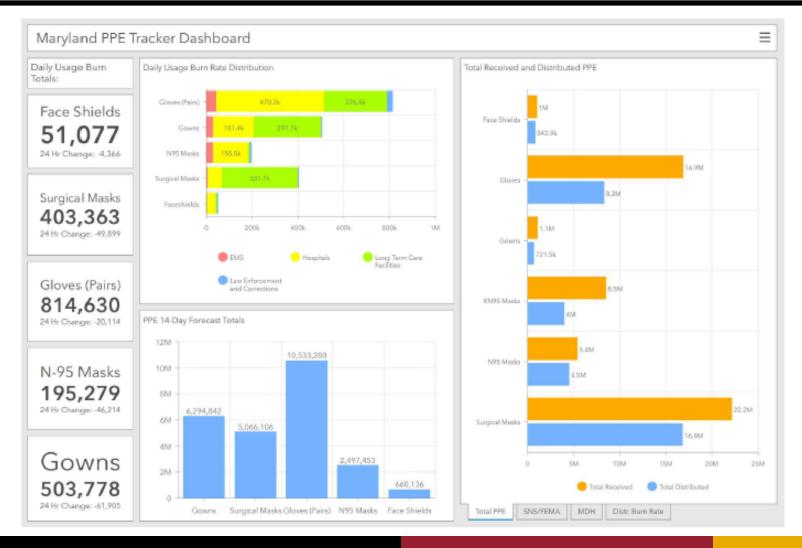


- Introduction Secretary Churchill
- Maryland Executive Report Secretary Churchill
- General Services' Procurement Process Chief Procurement Officer Robert Gleason

Questions

# Maryland Executive Report





## Maryland Executive Report



### State Procurement/Acquisition DGS

State Procurement/Acquisition DGS							
Items	Ordered	Received	Delta				
Bed Dividers	100	25	75				
Disinfecting Wipes	407,097	55,091	352,006				
Face Shields	2,061,000	1,208,000	853,000				
Cloves	106,721,781	22,822,030	83,899,751				
Coggles	560,920	510,920	50,000				
Cowns	28,518,610	1,029,650	27,488,960				
Hand Sanitizer (gallons)	115,336	88,282	27,054				
ICU Vents	1,604	2	1,602				
Mobile Vents	650	451	199				
IR Thermometer	12,100	11,100	1,000				
KN95 Mask	48,180,650	20,103,390	28,077,260				
Modular Tents	100	0	100				
MRE	1,008	1,008	0				
N95 Mask	38,611,040	1,015,000	37,596,040				
Signage	52	52	0				
Surgical Mask	31,845,300	22,723,800	9,121,500				
Tyvek Sult	44,000	4,000	40,000				
Coveralls	222,497	36,400	186,097				
**Tests from Korea (For MEMA)	500,000	500,000	0				

<sup>\*</sup>South Korean

Note: All DGS acquired resources are shipped to the MDH RSS Warehouse.

#### **Direct Federal Assistance Request**

Item	Ordered	Received	Delta	Distrib
Masks	715,500	717,500	+2,000	465,500
N95s	4,076,532	3,609,780	316,752	3,609,780
KN95s	495,000	495,000	0	495,000
Face Shields	831,595	253,373	578,222	73,224
Cowns	3,116,770	90,652	3,026,118	70,422
Cloves	1,330,540	426,890	903,650	426,890
Coveralls	1,975	35,534	+33,559	35,186
Body Bags	15,000	15,000	0	5,292
Ventilators	470	470	0	470
Viral Transport Media	50,000	11,000	39,000	11,000
NP Swabs	100,000	178,350	+78,350	178,350
FMS	2	1	1	1
Medical Assistance	3	3	0	3
Battelle N95 Re-utilization Unit	1	1	0	1

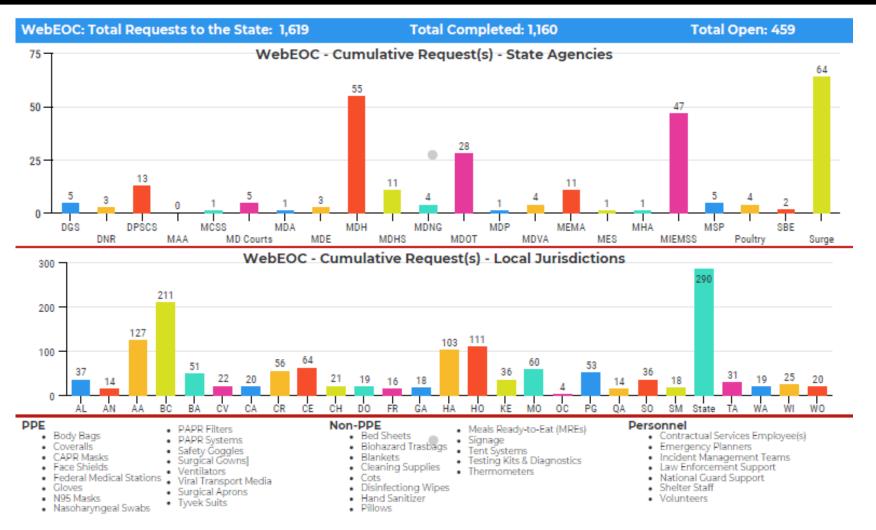
Note: Numbers adjusted on N95 to account for 495,000 KN95's, which were substituted for N95's by FEMA.

**Note:** Some "items" and "ordered" numbers have changed due to the cancellation of various Federal Requests.

**Note:** NP Swabs & Viral Transport Media are now being allocated & pushed, therefore the distributed number may be higher than the requested.

# Maryland Executive Report





### General Services' Procurement Process



#### Sourcing Suppliers for COVID-19

DGS, MDH and MEMA staff direct suppliers to email resource.mema@maryland.gov along with following info for Commerce review:

- Product data performance specs and descriptive literature for items proposed
- As applicable, product certifications, FDA approvals, etc.
- Medical equipment and clinical supplies reviewed by MDH, UMMS, Hopkins licensed clinicians
- Price and quantities immediately available for each item
- Domestic or overseas origin identified
- 6. Lead time from order date
- Shipping cost to Sparrows Point or Hanover, MD
- Company name, W9, DUNS#
- eMMA registration
- SDAT registration
- 11. MBE/WBE or certified small business registration info

Commerce reviews and validates suppliers, sources, capabilities, etc. for DGS ordering.

- 1. Firm's D&B number
- Credit and risk profile acceptability
- Add vendor to shared Commerce sourcing spreadsheet (MEMA, DGS, MDH) as approved for further sourcing consideration
- All firms responded to and thanked

DGS reviews and verifies source and products based on client needs and product ordering availability for potential procurement.

- 1. Quantities available
- 2. Shipping and ordering timelines and locations
- Product availability, client needs, specs, certifications, and other requirements established by MDH, MEMA, and others
- 4. Assess fair market value (FMV)
- Seek vendor registration in eMMA
- 6. Check references

DGS and Office of State Procurement (OSP) staff assess and procure based on current MDH and State needs.

- Assess ability to meet exigent needs using factors for responsive, rational, reasonable (FMV), delivery, quantity, timing, etc.
- Discuss during daily DGS staff call for deliberative decision-making and updates
- Issue Blanket Purchase Order (BPO)
- Advise MEMA and MDH clients, warehouse staff, other stakeholders
- Update order status and delivery info in shared DGS spreadsheet with MDH and MEMA staff
- Document checklists and records filed as a contract record

### Questions



## Thank you.

For further questions, please reach out to Robert Gleason.

robert.gleason@Maryland.gov 410-260-3910

#### State of Maryland – Emergency Purchase Summary Coronavirus (COVID-19) Pandemic: March –June 2020

The State of Maryland experienced a steep spike in demand for personal protective equipment (PPE) and related sterilization and medical equipment due to the outbreak of COVID-19 caused by the novel coronavirus. The outbreak, a pandemic, began in the US with the first official case reported January 21, 2020 in Washington State with the first mortality reported January 29, 2020 outside Seattle, WA. Soon after, national and worldwide markets for PPE products (face shields, masks, hand sanitizer, gloves, gowns etc.) became extremely difficult to acquire due to supply scarcity and high demand. Demand was fueled by needs of health professionals but also general consumers taking personal precautions. The Department of General Services Office of State Procurement, operating within this supply-demand environment, was confronted with overwhelming needs, supply shortages, large delivery delays, and was forced to compete globally with every private entity, public body, and nation state for PPE.

Within days, the overwhelming universal demand for all PPE and many medical products consumed the global supply chain. A lack of supply, suppliers, failed orders, back orders, long lead times, and other factors were daily challenges all public procurement officers faced in attempting to acquire equipment and supplies to protect clinicians, first responders and save lives. The disruption of the global PPE supply chain is an unprecedented event. That landscape shifted daily, hourly, and within minutes in some cases, as federal, state and local governments competed for reliable sources and the same products.

Competition is the bedrock of public procurement and ensures fair access and pricing. However, since March 13, obtaining any of these critical items, much less competition, was nearly impossible. Conditions to meet immediate public health needs, system constraints, absence of reliable suppliers, supply shortages, unimaginable burn rates, and limitless needs, compelled a responsiveness requiring use of emergency methods, with problematic competition. We experienced both significant shortages and price increases on all high-demand items but negotiated aggressively to seek fair market value and delivery terms, to the extent practicable under constraints of availability and time. Below is an illustrative view of price variances over time for essential, high-demand products.

#### Pricing comparisons on high-demand, mission critical products:

PO#	Date	Product	Vendor Name / #	Qty	\$Cost	\$Diff	%Diff
H00P0601471 N00P0603397	4/4/20 1/6/20	Face Mask (N95/K95) Face Mask (N95/K95)	Rudolph's Office/1521439761 Metropolitan Office/1562615965	500,000 180	\$6.40 \$0.99	+\$5.41	+85%
H00P0601602 H00P0601409	4/4/20 3/24/20	Face Mask (N95/K95) Face Mask (N95/K95)	La La Land Prd & Des/1271296684 Safeware Inc./1521152883(BPO)	10,450 1,250,000	\$5.25 \$0.88	+\$4.37	+83%
H00P0601426 M00P0600407	3/26/20 7/10/19	Mask, Face Shield Mask, Face Shield	Laird Plastics/112578749 McKesson Medical/1411261653	500,000 48	\$4.00 \$1.72	+\$2.28	+43%
H00P0601491 M00P0600963	4/9/20 8/1/19	Gowns - ISO Gowns - ISO	Empire Mgd Sol/1833425266 Medline Ind Inc./1362596612	500,000 1,000	\$9.95 \$0.41	+\$9.54	+57%
H00P0601481 M00P0601917	4/9/20 9/13/19	Gloves, Nitrile Gloves, Nitrile	Empire Mgd Sol/1833425266 Blind Inds (BISM)/1520591664	1,000,000 22,000	\$0.18 \$0.06	+\$0.12	+67%
H00P0601543 M00P9405435	4/17/20 3/12//19	Disinfecting Wipes Disinfecting Wipes	Tray Inc./1520980441 Medline Ind Inc./1362596612	1,920,000 10,560	\$0.15 \$0.02	+\$0.13	+87%
H00P0601481 M00P9405864	4/9/20 3/29/19	Ventilator Ventilator	Sovereign Medical/1200475002 Hamilton Medical Inc./1470673087	200 4	\$53,067 \$16,477	+\$36,590	O <b>+69%</b>
H00P0601433 M00P0604718	3/28/20 2/6/20	Hand Soap, Foaming Hand Soap, Foaming	Gov't MLO Supp/1452897530 Weiss Bros Inc./1520856522	310 30	\$31.50 \$10.44	+\$21.06	+67%

Due to the sudden and urgent global demand for critical needs across all government sectors along with universal scarcity of critical items, market economics resulted in inflated prices making it ripe for opportunists and potential for fraud. The pandemic created challenges verifying vendors and supply availability. Early on, we committed with others to validate supply and suppliers and ensure integrity. We leveraged eMMA and subscribed to Dun & Bradstreet Supplier Risk Management to enable us to verify supplier financials to help mitigate risks. We remain prepared to take swift action, when necessary, to minimize risk through greater rigor in policy, process, and oversight.

The Office of State Procurement continues to work with the Departments of Commerce, Health, Emergency Management, and the Office of the Attorney General and others to provide oversight of unusual activities and vigilance to ensure fairness, manage risk, and mitigate fraud.